



December 2, 2020

re: Olympic View K-8 School Project

Members of the Committee,

As the GC/CM currently building three schools with Federal Way Public Schools and CBRE | Heery, FORMA can absolutely recommend approval of GC/CM delivery for the Olympic View K-8 Replacement Project.

FWPS emphasizes the importance of selecting and guiding the right team for each project, has the experienced personnel in place to manage risk and collaborate with project partners, and together with CBRE | Heery, they have developed procedures and tools for administering the GC/CM process in compliance with applicable statutes and regulations.

Adding an experienced GC/CM to this project team early on will ensure that the developing design and program direction are fully vetted against the compressed construction schedule and provides the kind of flexibility and expertise during the procurement process that will be necessary given current market uncertainties.

Sincerely,

A handwritten signature in blue ink, appearing to read "Drew Phillips", is written over a horizontal line.

Drew Phillips, Principal  
FORMA Construction Company